

Argus Green Ammonia Strategy Report

Table of Contents, key features and insightful extracts

Gain competitive advantage with our unique, essential report focused on the currently embryonic but potentially huge market for ammonia as a low or zero carbon energy carrier.



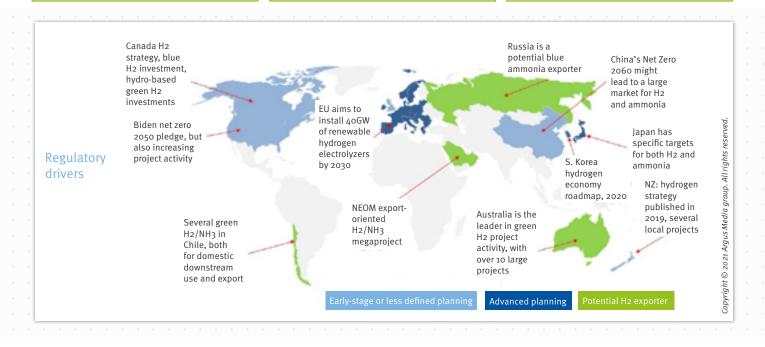




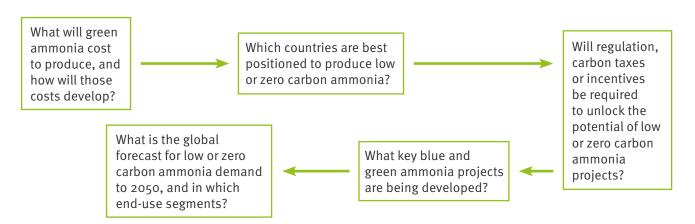
Key market trends analysed

The projected volume and drivers of growth in the market for ammonia as a decarbonised energy carrier

Ammonia's position in the fuel mix in the new decarbonized fuel economy and sectors expected to adopt ammonia as a fuel The factors likely to determine the development of low carbon ammonia capacity and locations likely to become key supply hubs



Key questions addressed



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Key features

- Overview of ammonia supply chain (current producers, key end users, logistics)
- Overview of the key macro trends and factors driving decarbonisation and the role and position of alternative fuel carriers
- Demand forecast for the key ammonia as a fuel markets to 2050, taking in to account its potential against competing low or zero carbon fuels, technical considerations, and likely legislative and regulatory interventions
 - » Direct uses
 - » As a bunker marine fuel
 - » For power generation
 - » For conventional uses, like fertilizers and chemicals
 - » Indirect uses
 - » Manufacturing
 - » Power generation
 - » Transport

- Region by region assessment of potential for development of low/zero carbon ammonia capacity, including production costs, competitive position and potential government support
- Development of alternative market scenarios for ammonia as a fuel and as a hydrogen carrier - for supply, demand, trade, cost and pricing scenarios, illustrating the impact of alternative assumptions
- Independent assessment of the factors likely to facilitate or hamper the development of ammonia as a fuel
- Access to the expert consultants behind Argus' long-term market analysis
- This comprehensive strategy report is delivered in PowerPoint format (over 300 narrative and graphical slides) and includes essential supporting data

Key benefits



Understand the key market and non-market influences driving the development of ammonia as a fuel.



Discover which sectors are the most promising for the use of ammonia for fuel, and why.



Develop your understanding of the economics of blue and green ammonia production, and how they will evolve in the future.



Assess the existing ammonia market, its buyers, suppliers and infrastructure.



Quantify the potential size of the future 'ammonia for fuel' market using robust underlying data developed by Argus' unique multi-commodity, multi-disciplined team.



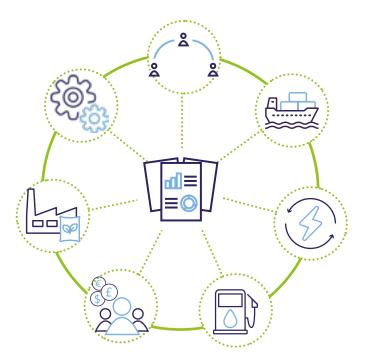
Enhance your strategy to capitalize on this fast-developing market.

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Who should use this report?

- Ammonia and energy traders seeking future opportunities from the energy transition.
- **Shipping companies** that are looking at low/zero-carbon fuel options to comply with IMO directives, and bunker fuels producers and traders that are looking for opportunities in this sector.
- Power utilities and power generation fuels suppliers looking to understand potential trends in the adoption of low/zero-carbon fuels in key countries, and the implications for the future fuels mix.
- **Hydrocarbon producers** interested in diversifying their product portfolios in light of increasingly ambitious decarbonization goals.
- **Investors** seeking to gain a better understanding of the opportunities arising from the recent wave of project activity in the hydrogen/ammonia space.
- Fertilizer and chemical producers seeking to better understand how the development of a market for ammonia as a fuel will impact their business and create new opportunities.
- Technology and Engineering companies looking into opportunities presented by the energy transition.



Our green ammonia expertise

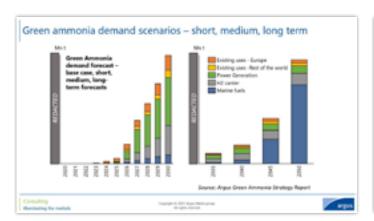
Argus has an established track record of delivering bespoke client studies through our Consulting Services division. We have undertaken a wide range of market studies across a full range of products, including energy, fuels and fertilizer products – with increasing analysis of green ammonia. Project examples include:

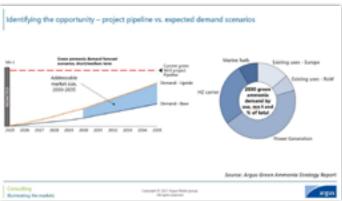
CLIENT	TASK	RESULT
Singapore Prime Minister's Office (PMO): Roadmap to decarbonising the economy	The Singapore government's planning division (PMO) commissioned a study to assess the viability of developing a green hydrogen-based supply chain, with focus on applications in power generation and transportation	The potential demand for hydrogen for the economy was examined at the sectoral level. The magnitudes and the entry price levels for each of the sectors was established. Thereafter, the most viable sectors were examined in greater detail, including a detailed cost analysis of the most likely hydrogen carriers, including ammonia.
A major utility company	Ammonia market study – supply and value chain, blue/green ammonia cost analysis	A detailed overview of the global ammonia supply and value chain was provided, with detailed logistics analysis, databases of operating vessels and terminals, as well as an analysis of potential blue/green ammonia levelized costs in all major locations globally. The study included profiles of key players in the ammonia value chain, as well as profiles of major blue/green ammonia projects under development.
A Major engineering company active in oil and gas and petrochemicals	Ammonia market study – technology, industry trends, demand potential for green ammonia A comprehensive overview of the global ammonia market was provided an overview current cost structure of the industry. Argus also provided an overview potential for the green ammonia market, with analysis of potential upon traditional and new applications — industry costs, projects act potential incentives.	
A major bunker fuel trader	Ammonia industry overview and ammonia logistics analysis, with the aim of supporting internal study of ammonia as a marine fuel	A detailed overview of the global ammonia market was provided, including demand, supply and price forecasts, as well as an overview of the current cost structure of the industry. In addition, Argus provided a comprehensive dataset with key data on over 200 ammonia terminals globally, with information on terminal owners/operators, capacity and port data.

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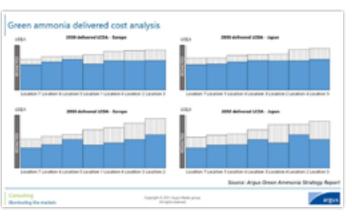


Selection of extracts from the report











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Table of contents (summarized)

- Executive Summary
- Decarbonisation Overview of Current Status and Trends
 - » Current programs, mandates and growth
 - » Current primary carriers
 - » Direct renewable electricity
 - » Biofuels and biomass
 - » Battery power
 - » Trends and momentum in decarbonisation drives
 - » Government regulations and pledges
 - » Corporate and market based initiatives (IOCs, financial institutions)
 - » NGOs, pressure groups and general market awareness
 - » Role of hydrogen in decarbonisation of key sectors
 - » Power
 - » Land based transportation (road, rail)
 - » Long haul transportation (sea, air)
 - » Manufacturing (fertilizer, petrochemicals, iron and steel, others)
- Introduction to Ammonia (Existing Market)
 - » Main uses
 - » Schematic overview of existing supply chain
 - » Key producers
 - » Traders and distributors
 - » Shipping and storage
 - » Key buyers
 - » Grey ammonia pricing drivers
- Green/Blue/Grey Ammonia as an Energy Carrier
 - » Green ammonia production and supply chain analysis
 - » Overview
 - » Critical technologies and status
- Demand for Green/Blue Ammonia (Direct and Indirect Uses)
 - » Marine Bunker fuel
 - » IMO2030 / IMO2050 target overviews
 - » Demand forecast zero emissions fuels
 - » Potential zero emission fuel alternative and current status of green ammonia (comparison of relative technologies such as electricity, biofuels, methanol, hydrogen)

- » Initiatives in demand side development of green/blue/ grey ammonia as bunker fuels
- » Developing regional demand (Asia, Europe, Middle East, US)
- » Power Generation
 - » Burning ammonia directly as fuel
 - » Government mandates and incentives
 - » Demand projections
- » Conventional uses (fertilizers and chemicals)
 - » Recap technology status and price comparison
 - » Potential downstream applications
 - » Government policies, incentive and mandates (e.g. decarbonization policies in agriculture)
 - » Potential development of voluntary premium markets
 - » Projected size of green ammonia market in fertilizers and chemicals (scenario discussion)
 - » Regional demand analysis
- » Indirect uses
 - » Back cracking technology development and impact on market size
 - » Manufacturing
 - » Power generation
 - » Transport
- » Combined demand side scenarios to 2050
- Blue/Green Hydrogen Ammonia Supply Side Developments
 Regional review: Export-oriented green ammonia projects
 - » South America | Oceania | Southeast Asia | Middle East and North Africa | North America Europe | Russia and the FSU
 - » Government support
 - » Domestic demand to anchor output
 - » Cost structure
 - » Key projects
 - » Stakeholders
 - » Pilot phase sizing
 - » Expansion plans timeline and scaling up
 - » Downstream target application/region
 - » Uncertainties
 - » Supply outlook (2020 2050)

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Table of contents (summarized)

- Supply Demand Scenario Analysis Scenario development
 - » High green/blue ammonia demand scenario | Low green/ blue ammonia demand scenario
 - » Gap analysis
 - » High green/blue demand scenario: Deficit in supplies of green/blue ammonia vis-à-vis demand
 - » Low green/blue ammonia demand scenario: Surplus of supplies of green/blue ammonia vis-à-vis demand
 - » Implication for trade flows from key exporting regions to import locations
 - » Grey ammonia: Enabling the transition
 - » Barriers to the transition
 - Cost and pricing scenarios
 - » Potential convergence between grey and blue/green levelized costs (over the 2021-2050)
 - » Qualitative analysis of cost inflation risks in non-fuel ammonia end uses
- **Concluding Thoughts**
 - » Potential of green/blue ammonia to enable the hydrogen economy
 - » Ammonia's extant advantages
 - » Key sectors/regions driving demand

- » Risks to the development of green/blue ammonia supply chains
- » Infrastructure development costs
 - » Capital costs and project financing
 - » Handling
 - » Storage
 - » Transportation
- » Technology
 - » Maritime sector
 - » Power generation
 - » Cracking of ammonia
- » Alternative hydrogen carriers: Technological progress
- » Other decarbonization options
- » Policy direction
 - » Regulations and certifications
 - » Government support (direct or indirect)

Benefits of choosing Argus

Multi commodity experience

Our ammonia, marine fuels, power and energy transition experts are widely respected, while our consulting division has a proven track record of delivering highly valuable bespoke green ammonia projects to clients.

Price reporting, short and mid-long term outlook expertise

Our ammonia and marine fuels price reporting is market leading - we have produced a shadow price based on LCOA (Levelized Cost of Ammonia). Our short and mid to long term outlook services are highly respected, connecting clients with valuable data and insight.

Methodology and comprehensive cost model

Argus employ robust, best in class analytics methodology and have a constructed cost model with assumptions tested in the market place.

Extensive network within the industry

We are early members of the AEA (Ammonia Energy Association) and produce a range of industry-leading green ammonia conferences, workshops and digital events - ensuring our clients benefit from our relationships with the key personalities in the sector.

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Argus Consulting Services

Argus' consulting division delivers best-in-class fully bespoke consulting solutions, including market-specific research and analysis. We provide clients with business strategy support; due diligence; customized analysis; research; supply, demand and price forecasts; and strategic market research on local and international fertilizer markets.

Consultancy portfolio	Types of work	Types of clients
Market studies (Market demand, supply or price focused)	 Market entry or evaluation Competitor analysis Marketing and sales strategy Sourcing strategy Supply chain analysis 	Producers and suppliers Fertilizer and chemical producers Raw material suppliers, including
Marketability (Price focused)	 » Pricing support » Support for off-take agreement negotiation 	energy companies Cooperatives Technology suppliers and engineering companies
Project evaluation or financing (Project focused)	» Project evaluation for financing/ permitting, e.g. (pre-) feasibility/ scoping studies	Organisations
Transaction support (Company focused)	» Process, procurement or sales improvement» Benchmarking	Trade and industry associations Government organisations International institutions Financial institutions
Performance improvement (Operation/company focused)	» Process, procurement or sales improvement» Benchmarking	
Regulatory and policymaking advice	» Advice on policy	• Buyers and traders
Other types	» Litigation» Survey/interview» Event attendance» Expert opinion	Investors Hedge funds Banks

Contact us for more information

In times of increased market volatility and transition, its more essential then ever to have access to Argus' accurate, reliable market intelligence founded on robust methodology, produced by our industry-leading experts.

Speak to our team to discover how we can support you and your business.

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